

# Board development programme

## Appendix 4

### An overview of proposed activities

Activity	Month	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
Board programme		Confirm plan and activities	1.1 Role of the unitary Board & Board Members (A1)	1.2 Board Member financial training (A3)	1.3 Business chemistry (styles and ways of working)		1.4 Board Committee and effective Board reporting		1.5 Review of progress; Board impact & the Board's role in shaping culture		1.6 Integrated system working	1.7 Feedback on progress and refining future actions
Non-executive director programme				2.1 Effective challenge & seeking assurance (A4)	2.2 Audit Committee Training (including role of the chair) (A4)	2.3 Finance and Investment Committee training (including role of the chair) (A4)		2.4 Revisit role of the NED in the unitary board			2.5 Refining Board debate	
Executive director			3.1 Reviewing the role of corporate director (A5)				3.2 Effective board reporting (A5)		3.3 Role of the ED in Board to Ward assurance			
		Board survey Board / Committee observations Desktop review		Business Chemistry survey	Board / Committee observations				Board / Committee observation		Review of progress (A2) Board / Committee observation	

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